



September 2008

IR Website: www.nblife.com/ir



# Agenda

- Results Highlights
- Business Overview
- Outlooks
- Open Forum





- Turnover increased by 63.4% to HK\$315.7 million
- Net profit surged by 101.6% to HK\$149.8 million
- Gross margin maintained at high level of 83.9%
- Operating margin and net margin further improved to 56.5% and 47.5%
- Return on Equity (ROE) accelerated to 33.1% (FY2007: 20.0%)
- Return on Assets (ROA) reached 26.5% (FY2007: 17.6%)

# **Financial Summary**



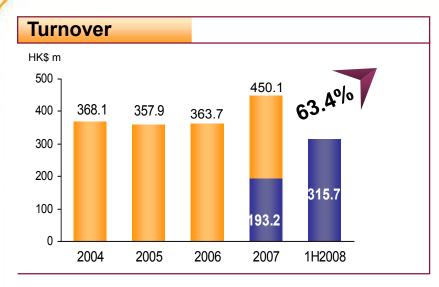
### Six months ended June 30 Change %

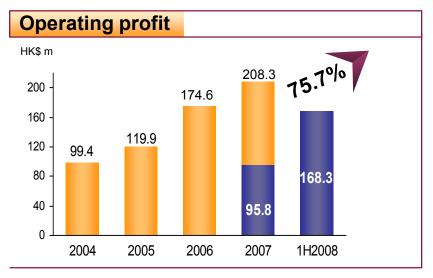
(HK\$ million)	2007	2008	
Turnover	193.2	315.7	+63.4
Gross profit	161.9	265.0	+63.7
Operating profit	95.8	168.3	+75.7
Net profit	74.3	149.8	+101.6
Interim dividend per share (HK cents)	5.00	5.00	-
- Basic	3.00	5.00	+66.7
- Special	2.00	-	N/A
Dividend payout* (%)	134.6	66.8	-67.8pts

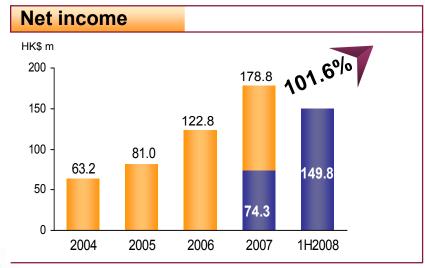
<sup>\*</sup>Dividend payout was over 100% in 1H2007 due to disposal of investment property

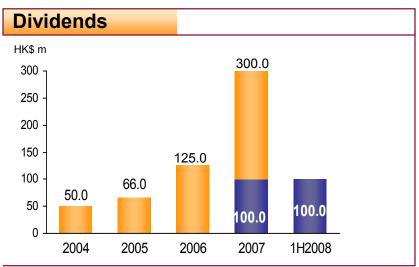












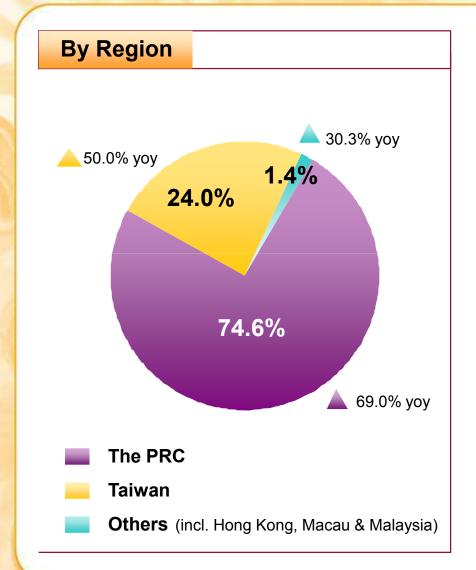


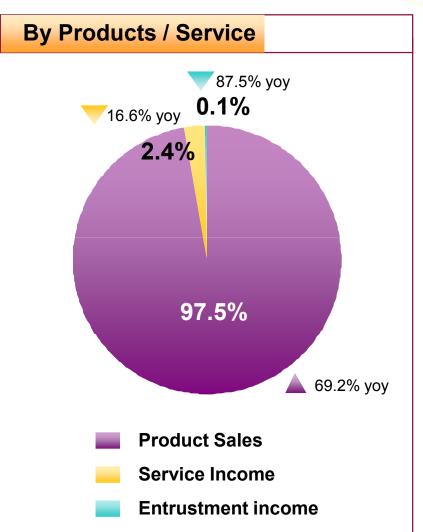


	Six months	Six months ended June 30		
(HK\$ million)	2007	2008		
Basic EPS (HK cents)	3.72	7.48	+101.1	
ROE (%)	16.9	33.1	+16.2pts	
ROA (%)	14.3	26.5	+12.2 pts	
Cash (HK\$ million)	501.4	710.4	+41.7	
Gearing ratio	Net cash	Net cash	-	













- The Group's average sales per store increased by 57.0% yoy to HK\$157,000 in 1H2008:
  - Implemented the strategy of promoting products to "family and friends of our existing customers"
  - Strengthening franchisees' training on selling skills and product knowledge
  - Introducing new products such as health supplements
  - Average store sales in PRC increased by 54.4% yoy
  - Average store sales in Taiwan increased by 62.0% yoy

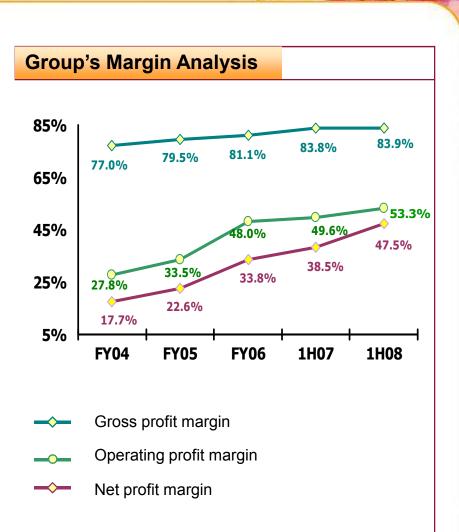
#### **Average Sales Per Store**

(HK\$)	1H2007	1H2008	(%)
PRC	103,000	159,000	+54.4
Taiwan	92,000	140,000	+62.0
Group Average	100,000	157,000	+57.0





- Gross profit margin slightly improved from 83.8% to 83.9%
- Net profit margin further increased by 9 percentage points due to the improvement in operating efficiency and lower effective tax rate
- Gross margin of products remained stable at 87.6% for the review period compared to 87.2% for FY2007





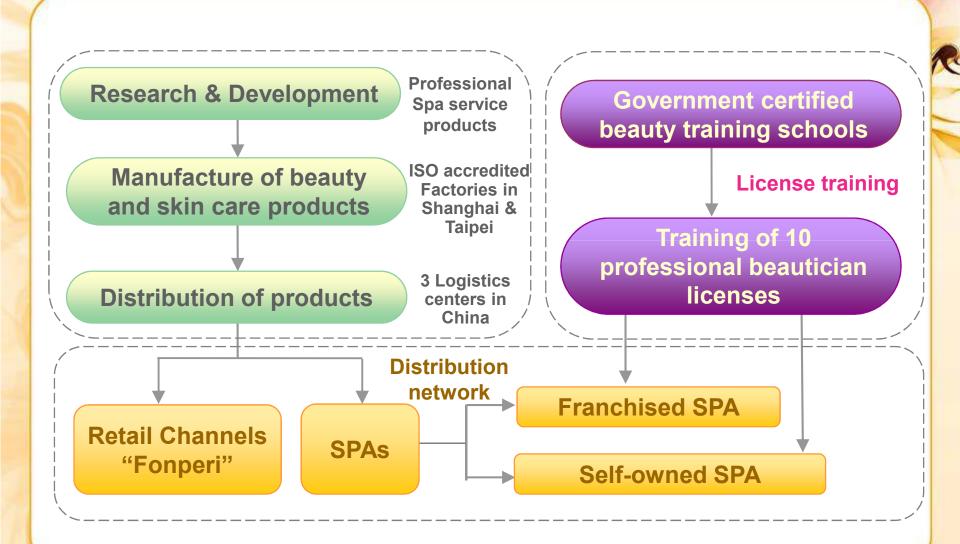




Leading Beauty & Spa
Professional Service Product
& Training Provider in Asia

### **Core Business**





## **Extensive Network in Greater China**



As at 30 June 2008		Franchisee owned Spas	Entr Spas	usted Counters		owned Counters	Retail Channels
The PRC	1,497	1,433	1	11	6	46	-
Taiwan	4,360	448	-	-	9	-	3,903
Others  HK  Macau  Malaysia	53	- - 51	- - -	- - -	1 1 -	- - -	- - -
Total	5,910	1,932	1	11	17	46	3,903

# Nationwide Distribution Network in PRC





# Strong Profitability in the PRC

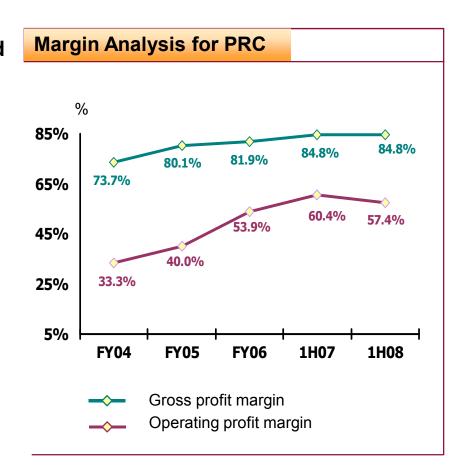


### Product sales significantly increased by 74.2% to HK\$231.8 million

- Gross margin of product sales maintained at 87.0%
- Strengthened service quality and selling skills for franchised stores boosted product sales

# PRC's net margin grew by 3.4 percentage points to 54.1%

- Operating profit expanded to HK\$135.2 million, representing an increase of 60.8%
- Operating margin slightly decreased from 60.4% to 57.4% for the review period

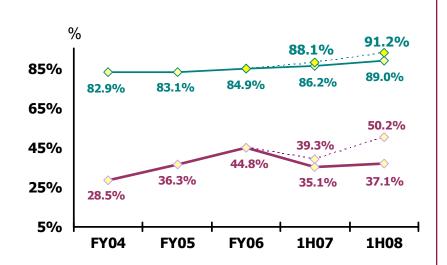


# **Encouraging Performance in Taiwan**



- Product sales increased by 56.0% despite sluggish economy, which was mainly attributable to:
  - HK\$7.9 million product sales from the new retail brand "Fonperi"
  - Spa products registered a 71.8% year-on-year growth
- Gross profit reached HK\$67.5 million, representing an increase of 55%
  - Turnover increased by 50.0% to HK\$75.8 million
  - Gross profit margin excluding "Fonperi" brand maintained at high level of 91.2%
  - Net margin increased by 2.7 percentage points to 34.7% for the review period

### **Margin Analysis for Taiwan**



- Gross profit margin
- Operating profit margin
- GP margin excluding "Fonperi" brand
  OP margin excluding "Fonperi" brand

## "Fonperi" To Capture Retail Market



- Retail brand "Fonperi" was launched in April 2007 in Taiwan market
- Captured the growing segment of the medium price retail skin-care market
- Sold via retail channel like hypermarkets, drugstores as well as wholesalers
- 3,903 retail points merchandised the "Fonperi" products, over 142,600 units were sold with a turnover of HK\$7.9 million in 1H2008
- As at 30 June 2008, 12 new products were launched to the market including products for "Men"















# Professional Spa & Beauty Products





◆ Harvard NB1 Series RMB2000~5888

Natural hormone ► Series
RMB2200





Tao of Beauty
Facial treatment use only
RMB52~525

Spice of Beauty ►
Body treatment use only
RMB90~1345





✓ Zen of Beauty Home use series RMB120~680





Harvard XXS Body Fitness & A2D Breast Beauty Series

RMB420~880



Health Supplement

# Unique Professional Products for Head-to-toe Spa Programs



- ► Aroma Hair-loss
  Preventive Scalp Treatment
  RMB110
- ► Aroma Bust Treatment & Firming Wrap RMB320
- ► Aroma Hydrotherapy RMB120
- ► Digestion Enhancing Treatment RMB380
- ► Aroma PMS Treatment RMB120
- Aroma Body Sculpturing
   & Firming Treatment
   RMB300~450
- ► Ultra Lympho Slim Up Treatment [Waist/ Stomach/ Pregnant lines / Thigh/ Buttock/ Shoulder]
- Aroma Oriental Massage/ Energetic Lymphomassage RMB450
- ► Yin & Yang Jade Massage Therapy RMB120
- ► Aroma Spa / Paraffin Manicure & Pedicure RMB300~500

- Facial Treatment
  [NB-1/ Natural Hormone/ Bio-tech
  / Whitening/ Hydro/ Specialty]
  RMB180~500
- Aroma Lympho Lift-up Therapy [Whitening/ Balancing/ Refining/ Brightening/ Rejuvenating/ Dark Circle/ Firming]

  RMB200~250
- ➤ Optional Facial Upgrade [Eyes/ T-zone/ Whitening/ Slimming/ Anti-wrinkle] RMB85~160
- ► Aroma Pores & Dark Spot Back Treatment RMB250
- Aroma Firming Neck Treatment
  RMB160
- Aroma Muscle-relieving Shoulder Massage RMB120
- Waxing [Underarm/Arm/Leg/Eyebrows] RMB130~280
- Whitening Ocean Wrap
  [Arm/Full Body]
  RMB300
- ► Body Herbal Scrub RMB320



- The Group's new growth driver for the period
- Sales in 1H2008 amounted to HK\$20.4 million (already exceed FY2007 full year total of HK\$16.5 million)
- Turnover registered a year-on-year growth of 149%









### Improved Same Store Sales

- Successfully implemented the strategy of promoting products to "family and friends of existing customers"
- Strengthened franchisees' training on selling skills and product knowledge
- Continued to repackage products to reduce costs and improve profit margin (427 products repackaged as at 30 June 2008)
- Raise retail price of some products by 10% in June 2008, excluding NB-1 products

#### New Products

- 36 new products were launched in 1H2008
- Over 156,000 sets/ bottles of NB-1 family products were sold, with a turnover of HK\$111.5 million, accounting for over 1/3 of total product sales
- Sales of Fonperi products amounted to HK\$7.9 million
- Enrich product range by introducing new health supplements

### Expand Distribution Channels

- A total of 3,903 retail outlets of Fonperi line were established as at 30 June 2008
- Target to open 250 franchisee SPA in 2008

